



UNITED STATES ARMY
THE CHIEF OF STAFF

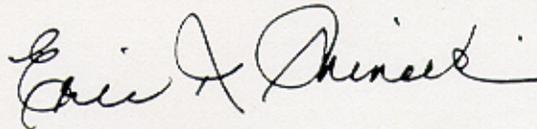
MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Approval of Army Warfighting Requirements

1. Effective immediately, the Chief of Staff, Army, will approve all warfighting requirements. All Army warfighting requirements in the form of Mission Need Statements (MNS), Capstone Requirements Documents (CRD), and Operational Requirements Documents (ORD) will be submitted to Headquarters, Department of the Army (HQDA), for validation or approval. This applies to all requirement documents, regardless of Acquisition Category (ACAT) level. In this context, Army warfighting requirements include Joint and other Service requirements with Army participation or interest.
2. Major warfighting concepts designed to guide force modernization, (e.g., Brigade Combat Team or higher Organizational and Operational Concepts) will also be approved by the Chief of Staff, Army. These will be reviewed by the Requirements Review Council (RRC) for synchronization with Army modernization strategy and affordability. The DCSOPS will schedule and execute the RRC.
3. This change is necessary due to rapidly changing technology; constraints on the Army budget; increased sustainment costs; the need to provide a concrete linkage between requirements and resources; and increasing emphasis on Joint interoperability.
4. The foundation of the requirements generation process will not change. The U.S. Army Training and Doctrine Command (TRADOC) will continue to be responsible for balanced development of concepts, requirements, and products in doctrine, training, leadership, organizations, materiel, and soldiers. The TRADOC Commander's evaluation and recommendation will accompany all requirements submitted for HQDA approval.
5. The Army Requirements Oversight Council (AROC) will be established to advise the Chief of Staff on Army warfighting requirements. The membership, responsibilities, and general procedures for this Council are outlined in a paper at enclosure. These guidelines will be used to assist the Council in its activities until they are incorporated into regulatory guidance.

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6. Specific guidance for implementing this policy, to include the RRC and AROC procedures, will be provided under separate cover by the Deputy Chief of Staff for Operations and Plans. Army Regulation 71-9, Materiel Requirements, will be updated to reflect this policy.



ERIC K. SHINSEKI
General, U.S. Army
Chief of Staff

Encl

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